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September 20, 2006
JURY TRIAL - DAY SEVEN
PG. 142 (McCafferty 11/03 @ PG. 56)
                           Have you ever experienced a situation
            where you felt that another district manager was
        80
            delaying getting back to you regarding the sales
        09
            assistance that was being offered on a deal?

A. If I felt that, I would have called
        10
        11
            them.
                           Well, I'm asking you whether you felt
        13
                    Ο.
        14
            it?
        15
                    Α.
                           Sure.
                           And that is not unusual, is it?
        16
                    Q.
                           I don't -- no, I don't think it's a
        17
                    Α.
        18
            working thing, no.
                           But it does happen from time to time?
        19
                    Q.
        20
                    Α.
                           Yes. sir.
PG. 143 (McCafferty 11/03 @ PG. 56)
                           Have you ever experienced a situation
        22
            where a district manager set up, ran the request
            for sales assistance, ran another request for
        23
            sales assistance through under a different name
        24
            for the company in order to get around the system?

A. Have I ever found out -- a district
 00057:01
        02
        03
            manager?
                           Well, anyone?
District managers can't run sales
        04
                    Q.
        05
                    Α.
                           The dealer can only file for sales
        06
            assistance.
        07
            assistance.
                           Well, have you ever found that
        08
                    Q.
        09
            dealers do that?
        10
                           Yes.
                    Α.
PG. 146 (McCafferty 11/03 @ PG. 43)
                           If you receive a call from another
        04
            district manager, and he says I have a dealer
        05
            that's interested in selling to a company in your
        06
            territory, and he tells you the name of that
        07
            customer, potential customer, do you then notify the dealer in your territory of that contact?
        08
        09
        10
                           On occasion.
                    Α.
            Q. Well, do you have a standard procedure that you follow on that?
        11
        12
                   If it's a known account by that
        13
            Α.
        14
            dealer, yes.
                    Q.
                           what if it's -- and what do you mean
        16
            by a known account?
                           If the AOR dealer deals with that
        17
                    Α.
        18
            account.
                           Well, how would you know that, sir?
        19
                      Through sales assistance, meeting the
        20
        21
            customer, past history.
                           what if it is a customer you believe
                    Q.
            to be a totally new customer?
        23
                           Then most of the times, I wouldn't.
        24
                    Α.
 00044:01
                     Q.
                           Why not?
                                            Page 1
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Clips used with John McCafferty

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Because the other dealers worked to
                   Α.
       03
            go after that customer.
            Q. Do you think it's fair that you call him up in that situation? Do you think it would
       04
       05
            be fair for you to call him up in that situation?
       06
                          It all depends on the customer, I
       07
       08
       09
              MR. ROSSMAN: This is if it's a totally new
       10
            customer in his district, in AOR?
                   MR. MACK: Yes, sir.
       11
            MR. ROSSMAN: And the question is does he think -- do you think it's fair to tell your
            dealer that this other dealer is interested in
       15
            that customer?
       16
            BY THE WITNESS:
       17
                          The only question I would have on
       18
            that is I made contact with the dealers and do you
            have anything working, because I don't know all the deals all dealers are working, do you have any
       19
       20
       21
            working knowledge of a deal or a customer, nothing
       22
            specific.
       23
            BY MR. MACK:
                   Q.
       24
                          It's fair to say, Mr. McCafferty,
 00045:01
            that's pretty standard operating procedure, isn't
       02
       03
                          I think so.
                          So, one way or the other, the dealer
       04
                    Q.
            would find out about it?
       05
                          No, I_wouldn't_say that, not always.
       06
                    Α.
       07
            because we don't always call.
                          But generally, you do?
       08
                    Q.
       09
                          Most times.
                    Α.
PG. 148 (McCafferty 11/03 @ PG. 45)
                    Q.
                          But generally, you do?
       09
                          Most times.
                    Α.
PG. 153 (McCafferty 11/03 @ PG. 68)
                          Is this reference to dealers as
           sleezing around consistent, as you understand it,
       03
           with Mack's policies and procedures?
       04
                          No, sir. It's not?
       05
                    Α.
       06
                    Q.
                    Α.
                          No, sir.
PG. 160 (Yelles 11/03 @ PG. 118)
                          What about Prairie Materials, are
            you familiar with whether they have requested
            that their discount be released only with prior
       17
       18
            written approval?
       19
                          I am not sure on Prairie. I am not
       20
            sure.
PG. 161 (McCafferty 11/03 @ PG. 100)
                          What is the advantage to a dealer of
                    ο.
           having net net billing?
       16
                         If a dealer knows how to handle his
       17
                    Α.
            money and work his money, he can make use of that.
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PG. 167 (McCafferty 11/03 @ PG. 133)
                           That Macungie program you told us
        05
            that was something that was special for these
        06
            guys; right?
                           The Macungie program, it was
        07
                    Α.
            excessive inventory they had. I don't recall the details to it, but we ended up coming out with a
        08
        09
            program. That was the preprogram, but the program
        10
            came out soon after.
                           This is the preprogram for these
                    Q.
            dealers, not other dealers; right?

A. That is correct.
PG. 168 (McCafferty 11/03 @ PG. 132)
                           The net billing was not something
        10
            that was available to all the dealers; right?
                    Α.
PG. 169 (McCafferty 11/03 @ PG. 132)
                          Well, how about percentages that they
            were requesting on the CX13s?
        15
                    Α.
                           That was Vision Express.
                    Q.
                           24 percent was available to all the
        16
            dealers?
        17
        18
                    Α.
                           No. On those two, no.
PG. 174 (McCafferty 11/03 @ PG. 163)
                           And this was outside the -- the
            pricing matrix on Model CS's, CL's, RB's, RD's and
            DM's were different from the standard pricing
            matrix; right?
        16
                   That's correct.
            Α.
PG. 176 (McCafferty 11/03 @ PG. 164)
                           And this is pretty unusual; right?
                           Yeah. I wouldn't write the letter.
                    Δ
PG. 177 (McCafferty 11/03 @ PG. 188)
                           Isn't it true, sir, that Mack Trucks
            didn't want other dealers knowing that it was paying the floor plan on all these trucks for Chicago Mack and Shelby Howard?

MR. ROSSMAN: Object to the form of the
        19
        20
        23
            question.
        24
                    MR. MACK: You can answer.
 00189:01
            BY THE WITNESS:
        02
                           Yes, I believe so.
                    Α.
       03
            BY MR. MACK:
                          They didn't want -- this was a bit of
        04
                   Q.
        05
            a secret;
                       right?
                           I don't know how big of a secret it
        06
                    Α.
            was or wasn't.
        07
       08
                           Well, did you ever tell anyone about
                    Q.
            it?
        09
        10
                           No, I don't think I did.
            Free floor plan trucks in group
        11
            and buying of all those trucks, they are out of
                                            Page 3
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13 stock, a lot of people knew that everyone was
14 taking stock trucks, if that's your question. As
15 far the discount and matrix, no.
PG. 182 (McCafferty 11/03 @ PG. 112)
                                        Generally if a customer wants a
               BPP, the customer has to pay for that; right?
                        Α.
                                 Yes.
PG. 183 (McCafferty 11/03 @ PG. 112)
               Q. Are you aware, sir, of any instances in which Mack Trucks has paid the BPP for a dealer
          13
               making a sale to a customer?
         14
                         Α.
                                 Yes.
         15
                         Q.
                                 Has that happened, sir, for Chicago
         16
               Mack?
                         Α.
                                 Yes.
PG. 184 (McCafferty 11/03 @ PG. 122)
               Q. Have you ever heard that Mack subsidized wages for Chicago Mack employees?
         80
         09
                         Α.
                                 Yes.
         10
                         Q.
                                 Tell me about that?
         11
                        Α.
                                 Mark Lucas I believe was handling
               Waste Management and worked for Ken, and then he had been the Mack employee and then he went back to Mack to work in national accounts, but for a
         12
               short stint he was a Chicago Mack employee when
               Ken purchased the store.
         17
                                 The other one would be they had
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a midliner rep that Mack paid a portion of his

exact period of time.

salary for a six month period -- I don't know the

18

19